

# eFORESEE

## STRATA CONSOLIDATING WORKSHOP

Science and technology policies in Europe: new challenges, new responses

Brussels, 22-23 April 2002

### Parallel Session 3

S&T policy making for the future: new rationales, new design tools

Issue 4: Opening foresight to new types of actors

# eFORESEE – An Overview

**The project will address:**

- **Foresight for small economies and regions,**
- **The specific role of Foresight for Accession Countries,**
- **The integration of Accession Countries in the ERA,**
- **Linking RTD Policy with Policy in other domains (Agriculture),**

**The project will contribute to research on foresight by elaborating:**

- **A Knowledge Management approach to Foresight,**
- **A Model for a Continuous Foresight Process,**
- **A ‘Foresight Embedding’ Strategy,**
- **A ‘Foresight Evaluation’ Framework.**

**From an operational point of view we will:**

- **Implement six foresight pilot projects,**
- **Organise and host three International Conferences on Foresight,**
- **Maintain a project website and mailing lists.**

# eFORESEE – The Accession Challenge

**Accession is based on a process whereby the accession country adopts a body of legislation called the Acquis Communautaire.**

**This inevitably leads to a radical restructuring of the economy.**

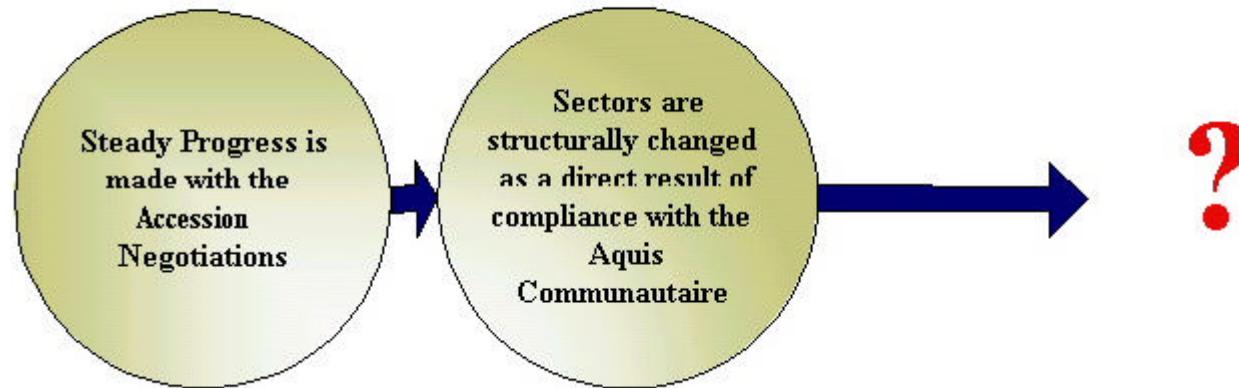
**Studies are usually conducted to evaluate the likely impact on specific sectors.**

**Arguably there is always a **trade off between long term benefits of accession and the immediate or short term negative impacts** of legislative change.**

**Foresight has a potential role to play in illuminating the ‘Future in Europe’ for Accession Countries. For example it could provide a vision of a **feasible preferred future** for a sector that would give:**

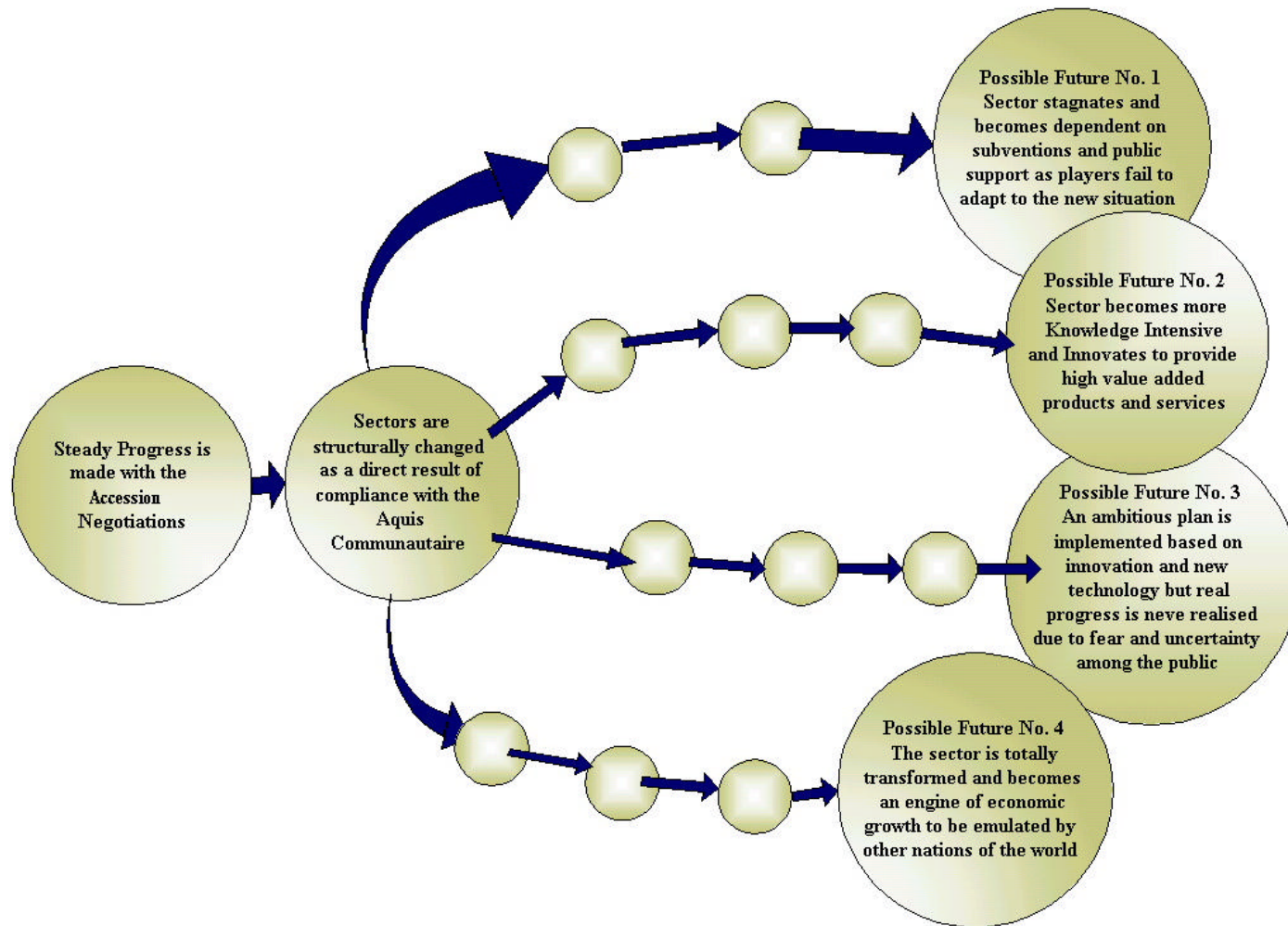
- **A mandate for policy makers concerned with the affected sectors,**
- **Orientation for stakeholders, and provide**
- **A point of reference for defining of RTD priorities in the context of an ERA.**

# A Typical Accession Dilemma

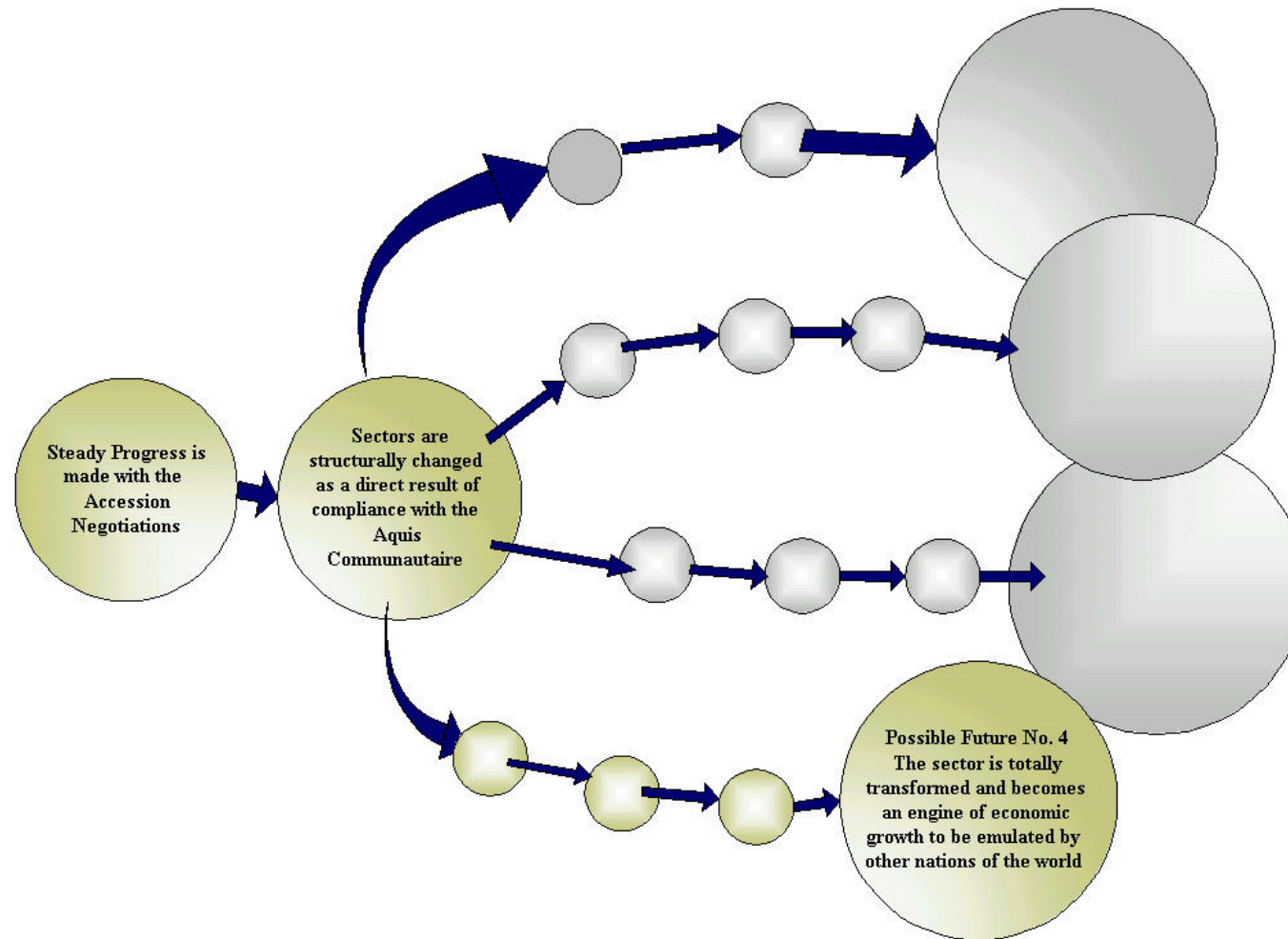


- A strong faith in the long-term benefit of accession, is tempered by
- A realistic view of the short term negative effects that will accompany structural change.
- There is no clear picture as to what can be done, everyone is too busy negotiating.
- There is a commitment to making things work,
- An appreciation of the need for change management, and
- Uncertainty as to whether or how ‘the deal’ can be sold to the electorate.

# The Foresight 'Knowledge Explosion'



# Choice of a 'Feasible Preferred Future'



# Foresight as a Facilitator

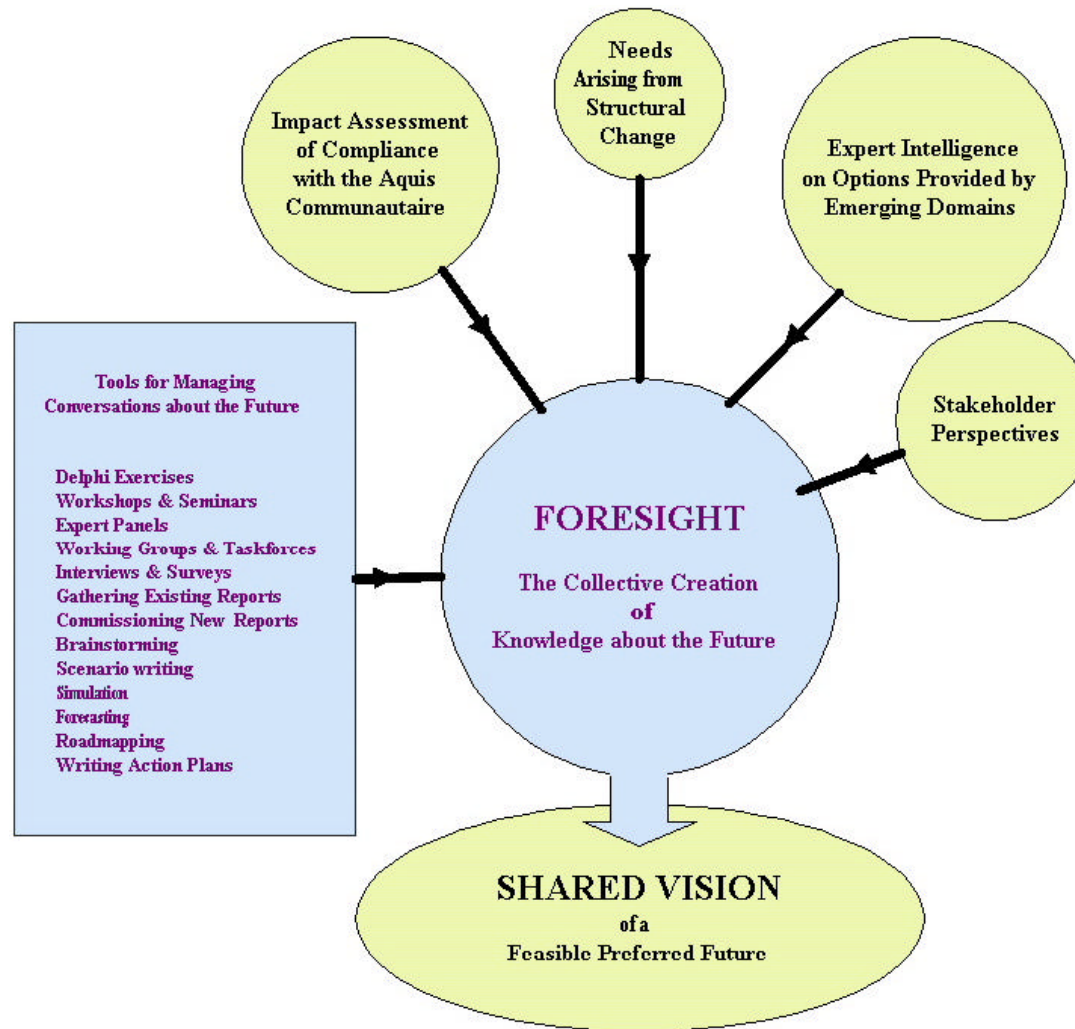
The ideal foresight exercise would lead to a:

- convergence of minds on a vision of a feasible preferred future,
- based on a realistic view of the challenges arising due to the accession process,
- achieved via dialogue with stakeholders and the collective gathering of intelligence,
- using input from experts and visionaries in fields that will emerge and converge on the sector in question.

As a consequence:

- **RTD Policy** could be considered in terms of its contribution to achieving the vision,
- **Cooperation agreements with ERA Knowledge Institutes** could be based on a strategy to realise the vision by explicitly drawing upon ERA & accession partner RTD resources,
- Assistance in the **change management of accession economies** (Structural funds, PHARE, MEDA etc.) could benefit from consideration of their ability to contribute to the realisation of the vision of a 'feasible preferred future'.
- **Alignment** occurs **between RTD Policy and** other EU policy domains (**Agriculture**).

# Foresight as an Accession Policy Tool





# The Team, The Website, The Mailing Lists

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## Website and MLs:

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